

Friends Foundation for the Aging February 2021 Board Education

Agenda

- I. Introductions & Overview of Ziegler, Link·Age**
- II. The Ziegler Link·Age Funds**
 - a. Overview of the Funds**
 - b. About the General Partners**
 - c. Investment Thesis & Approach**
 - d. Fund Performance**
 - e. Questions/Discussion**
- III. Key Trends in Aging & The Senior Living and Care Sector**
 - a. Demographics**
 - b. Workforce**
 - c. Diversity, Equity & Inclusion**
 - d. Pressured Skilled Nursing Environment**
 - e. Growing Demand for Home-Based Options**
 - f. Affiliations and Consolidation**
 - g. Technology**
 - h. Questions/Discussion**
- IV. Closing Remarks**